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Driving a cleaner, more sustainable world.

Company Overview May 2021

GKN Automotive The global leader in drive systems

A message from the CEO Liam Butterworth



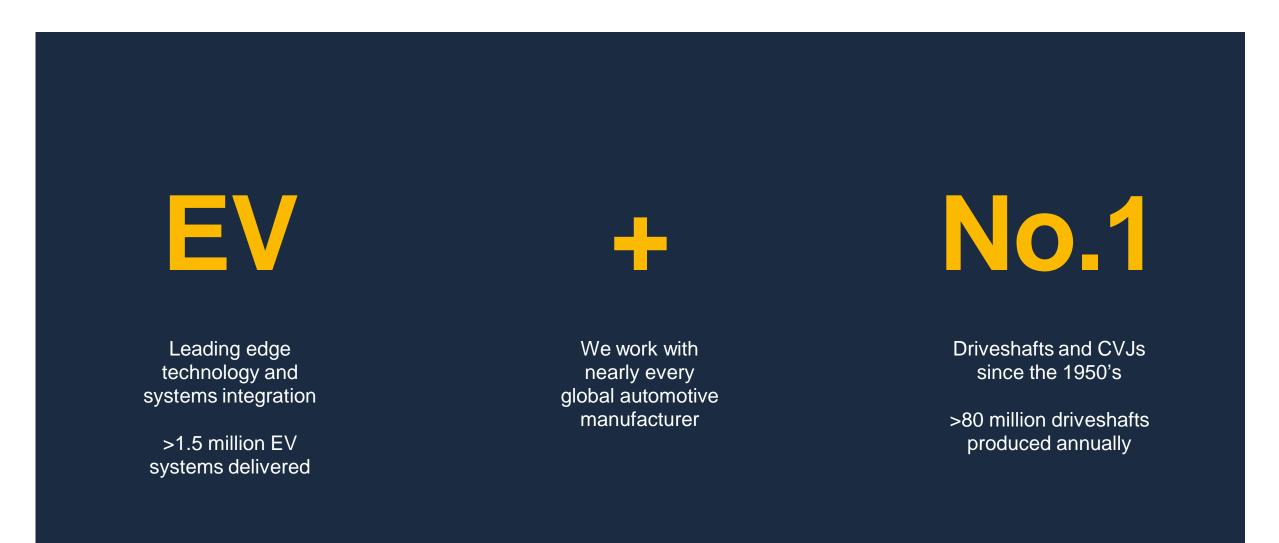
GKN Automotive has a rich heritage, we have been engineering the future for over 250 years. We've become a world leading automotive technology company through constantly innovating, always striving for better. We believe in collaborating with our customers, creating the broadest, deepest, and best portfolio of products in the world.

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Global leadership





Company sales 2020 £3.8bn



The trusted partner of choice for nearly all of the world's global automotive manufacturers

At a glance Global leader in drive systems



51 90% **Manufacturing locations** of the world's global Propshafts & sideshafts vehicle manufacturers 6 **Technology and innovation centres** 48% All Wheel Drive (AWD) of the world's vehicles 20 **Countries** No.1 eDrive systems 27,500 **Employees** Including joint ventures

Engineering the future For over 250 years

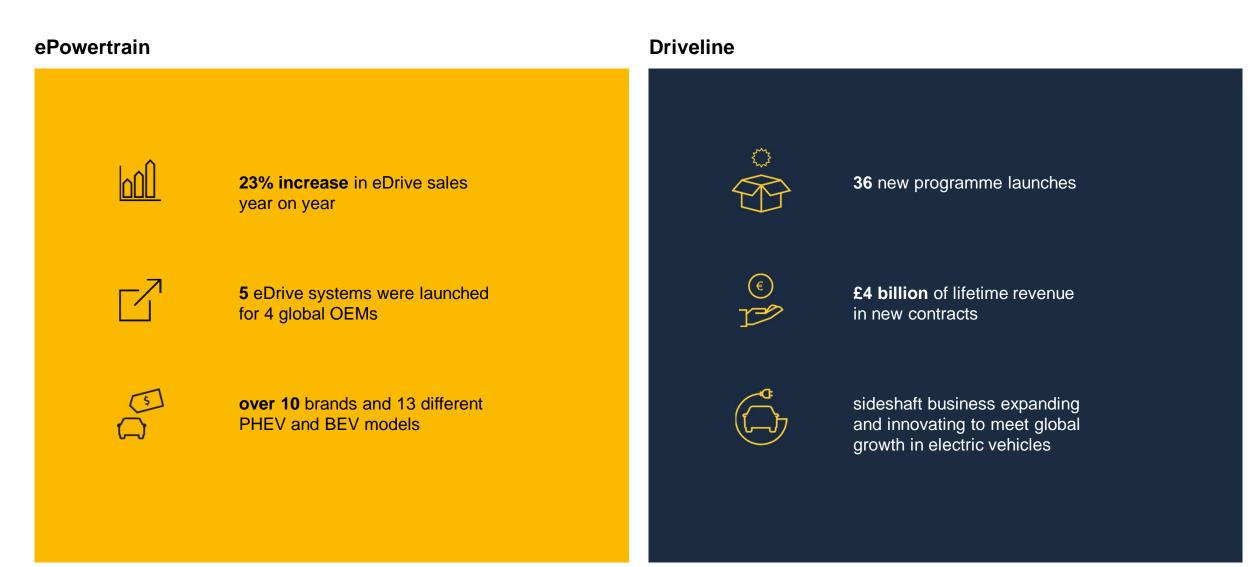


ORIGINS **AUTOMOTIVE MARKET ENTRY GLOBAL EXPANSION GLOBAL LEADER IN ELECTRIFICATION** 1950 1972 2014 2020 1759 **GKN-Chrysler** GKN supply world's 13 more models **GKN-supplied Jaguar** from 10 brands first dedicated hybrid XK120 wins the development car breaks the world transmission using eDrive prestigious Alpine Rally technologies speed record for a road legal car Founding of the Dowlais Iron Works in Wales, later to become the 1966 2019 1988 Guest Company GKN begin to supply >900k vehicles Formation of CVJs to the iconic Shanghai GKN delivered using GKN Driveshaft, the eDrive technology Mini, which goes on to sell >5m units first Western tier-1 JV in China 1902 Merger creates Guest, Keen & Nettlefolds Limited, today's GKN Proprietary and confidential restrictions on title slide apply throughout this presentation

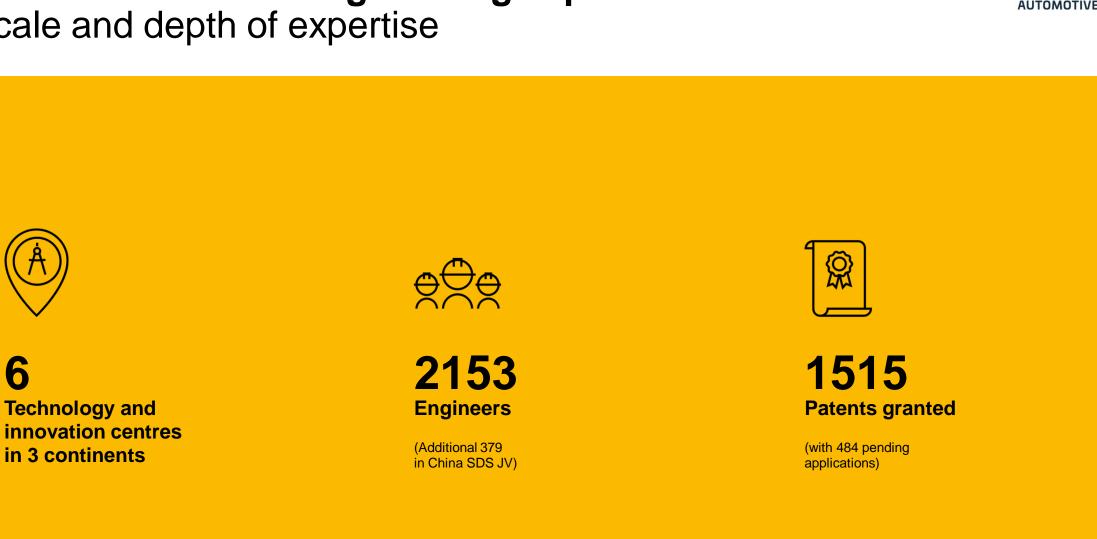
We constantly transform to meet the needs of our customers. Our ability to combine our leading systems, using our mechatronics, industrial and software experts sets us apart. So does our ability to collaborate with our customers, integrating our systems and adapting with agility to meet their needs to develop and manufacture market-leading electrified vehicles.

Key facts 2020





Global innovation and engineering capabilities Our scale and depth of expertise



A message from the President ePowertrain Dirk Kesselgruber



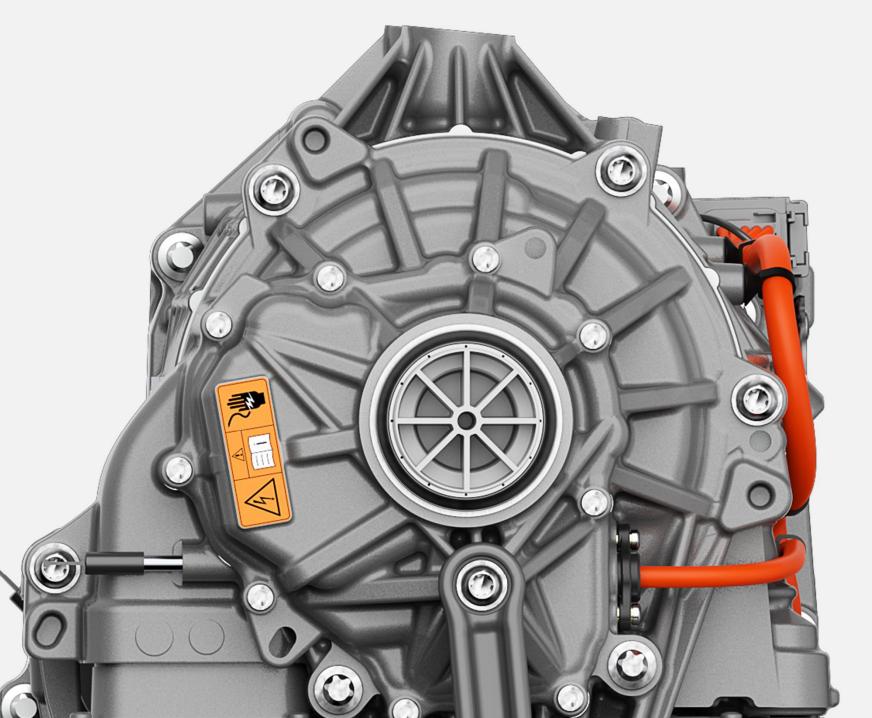
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We are global leaders in eDrive technologies, leading the transformation to an electrified future. Our innovation, expertise and global footprint enables us to be the go-to technology partner for leading electrified vehicle manufacturers, with the ability to tailor every eDrive solution, matched to Driveline technologies.

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We are a go-to technology partner, creating the ultimate electrified driving experience



ePowertrain Leader in all-wheel and electrification technology





delivered to date

Software development and vehicle integration are core competencies eDrive technologies built on our leading AWD systems

A message from the President Driveline Markus Bannert



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Our world-class, constantly transforming Driveline technologies combine competitive cost with high quality. We are the global market leaders and the supplier of choice for the world's automotive manufacturers.

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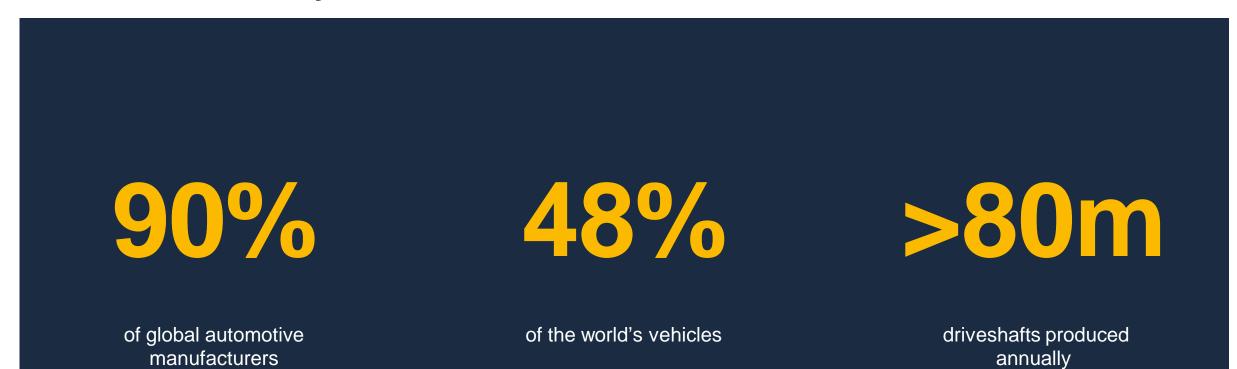


We are the global leader in Driveline technologies and the trusted supplier of choice for the world's leading automotive manufacturers



Driveline Leader in drive systems





We are a leading global automotive technology business, with diverse expertise across a global footprint powering the future of transportation



This is us

- > 27,500 people across the globe
- > Experts in our fields
- > We are ingenious, collaborative and principled driven to achieve results
- Constantly learning, developing and transforming
- The employer of choice for the world's best talent

The executive team





Liam Butterworth CEO



Markus Bannert President Driveline & Aftermarket



Dirk Kesselgruber President ePowertrain

Mark Gabriel



Roberto Fioroni Chief Financial Officer



James Pedder Chief of Staff







John Webb Chief Human Resources Officer

Chief Commercial Officer



Shaoling (Charlie) Qiu President GKN Automotive China



Thierry Minel Chief Procurement Officer



Clare Wyatt Chief Communications Officer

Global innovation and engineering capabilities Our award winning technologies



Recent 'Pace' awards

2015 - 2020



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Modular lightweight front propshaft Finalist 2019

BMW VL3 Driveshaft system Winner 2016

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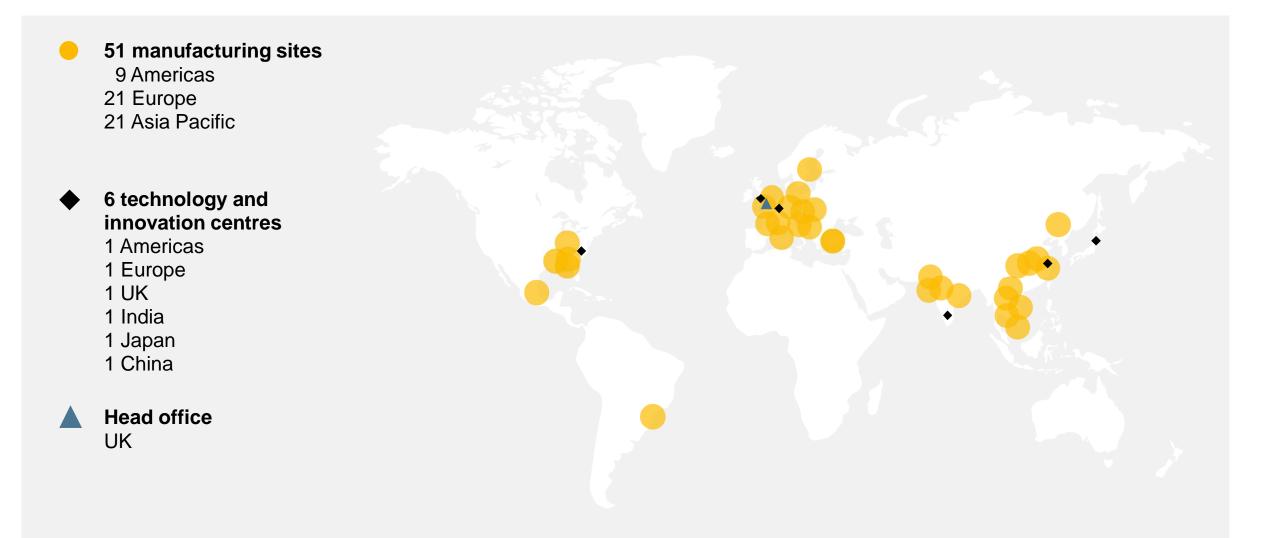
World's first 2-speed disconnecting eAxle Winner 2015 Volvo eAxle Finalist 2017

Twinster and eTwinster
2-speed
Finalist 2016

First AWD system completely designed, intergrated and produced in China Finalist 2015

Global footprint





Thank you

GKN Automotive Limited

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